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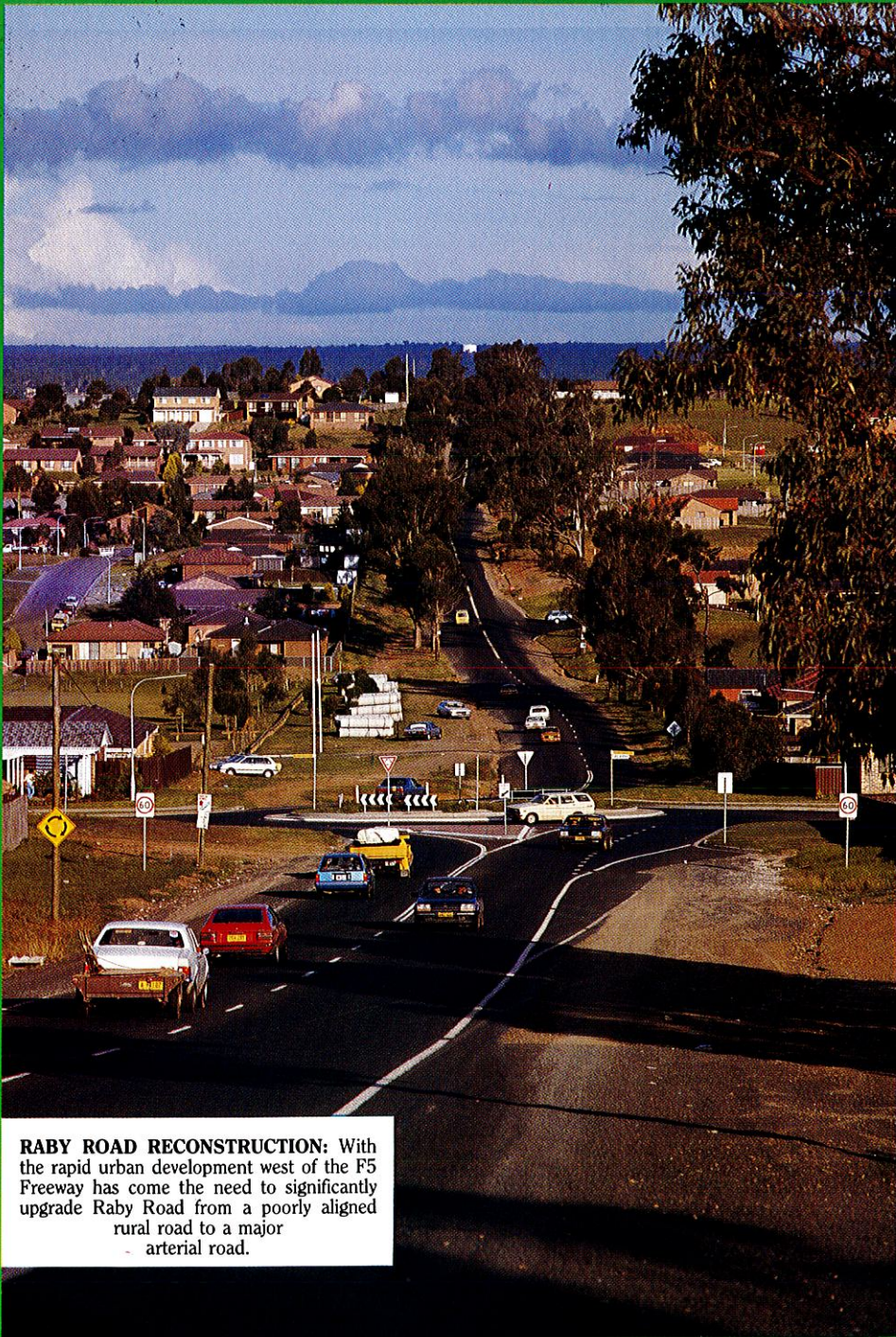
SLS352.09446

CAMPBELLTOWN CITY COUNCIL

1987-1988
ANNUAL REPORT
TO RATEPAYERS
AND RESIDENTS



SLS352.09446/CAM



RABY ROAD RECONSTRUCTION: With the rapid urban development west of the F5 Freeway has come the need to significantly upgrade Raby Road from a poorly aligned rural road to a major arterial road.

Don
10/12/93
\$15.00

CAMPBELLTOWN CITY LIBRARY



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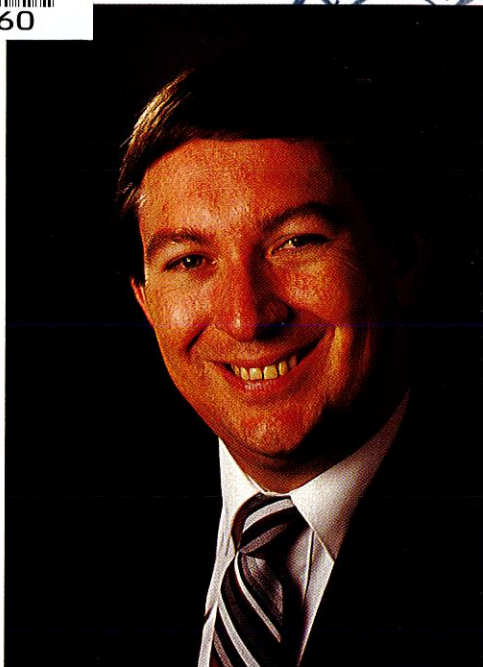
MAYOR'S MESSAGE

This annual report is designed to provide all residents with information about the activities and functioning of their Council.

The Council's task is to provide you with basic services at the lowest possible cost. Your job is to let us know what your needs are, and if we are not meeting them.

By "freezing" residential rates this year, by cutting loan borrowings, by getting rid of waste and by better management, Council is pushing to make sure you get value for your rate dollar.

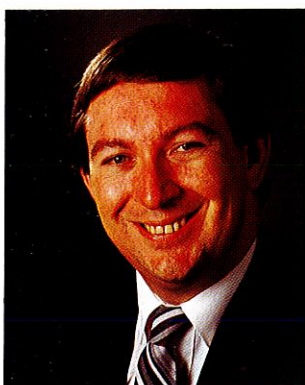
But Council does not have all the answers. We want your views and ideas on how we can work to continue to make our community one of which we are all proud.



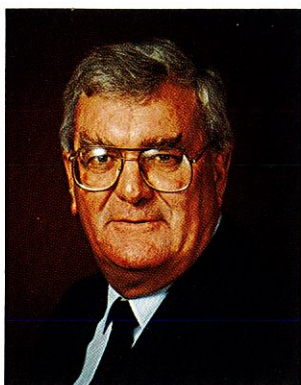
Peter Primrose

Peter Primrose, M.P.
MAYOR

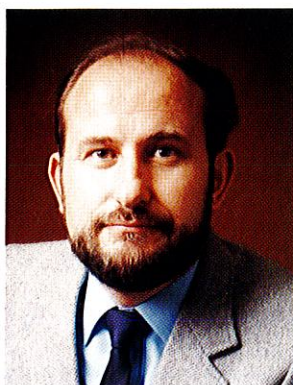
YOUR ELECTED COUNCIL



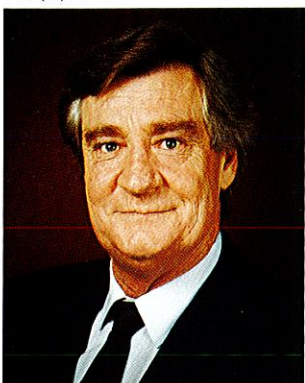
Alderman Peter Primrose, M.P., Mayor
45 Ballantrae Drive,
St. Andrews 2566
Tel: (W) 28 4592



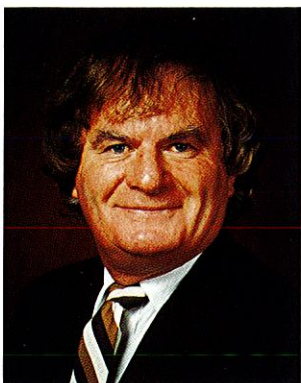
Alderman Gordon Fetterplace
194 Georges River Road,
Kentlyn 2560
Tel: (W) 25 4303 (H) 26 6256



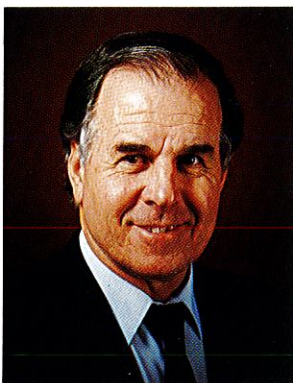
Alderman Ray Bagdonas
32 Canberra Crescent,
Campbelltown 2560
Tel: (H) 25 0593



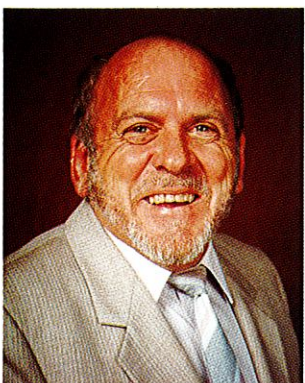
Alderman Bryce Regan
10 Canberra Crescent,
Campbelltown 2560
Tel: (W) (02) 438 1566 (H) 25 0634



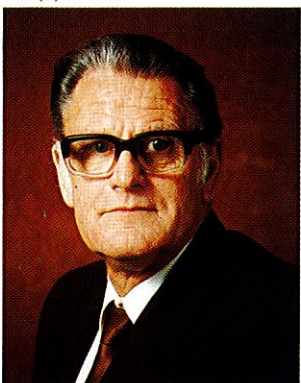
**Alderman John Hennessey,
Deputy Mayor**
94 Broughton Street,
Campbelltown 2560
Tel: (H) 26 7965



Alderman Jim Kremmer
48 Wills Road,
Macquarie Fields 2564
Tel: (W) (02) 519 8167 (H) 605 6531



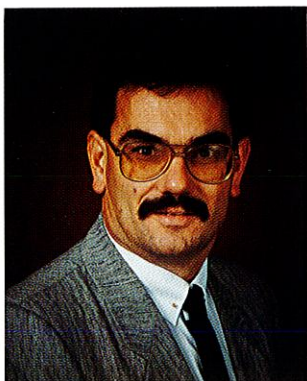
Alderman Peter Bernard
25 Chesham Parade, Glenfield 2167
Tel: (H) (02) 605 4018



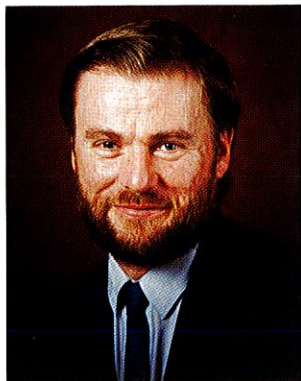
Alderman Jim Merry
56 Fern Avenue, Bradbury 2560
Tel: (H) 25 0767



Alderman Anne Penn
65 Nymboida Crescent, Ruse 2560
Tel: (W) 25 3344



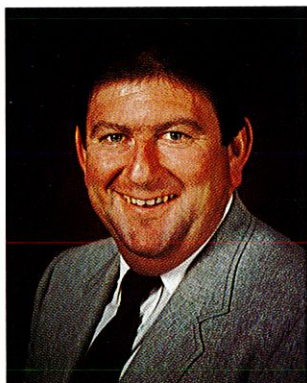
Alderman Greg Brassil
31 Akuna Avenue, Bradbury 2560
Tel: (W) 25 5811 (H) 25 1557



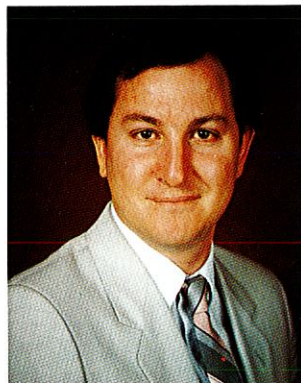
Alderman Chris Haviland
42 Minchinbury Terrace,
Eschol Park 2558
Tel: (W) (02) 225 3978 (H) 603 2436



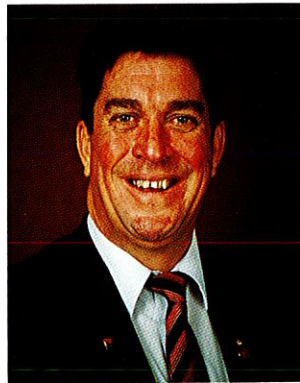
Alderman Meg Oates
7 Loorana Road, Leumeah 2560
Tel: (W) (02) 603 0246 (H) 25 5364



Alderman Bob O'Sullivan
6 Wallaga Avenue, Leumeah 2560
Tel: (W) (02) 621 1777



Alderman Richard Cerveny
Lot 208, Columbia Street,
Kearns 2558
Tel: (W) (02) 266 9115 (H) 820 1105



Alderman Arthur Hutchens,
35 Manooka Crescent,
Bradbury 2560
Tel: (W) 25 2850 (H) 25 7608

YOUR ROLE IN LOCAL GOVERNMENT

Most Campbelltown City ratepayers pay about \$450 each year in Council rates and because of a rate freeze, this is one of the lowest in the Sydney metropolitan area.

Your Council and its staff are here to serve the needs of the community.

There are 15 Aldermen on Council to represent the total city area, not just one suburb or ward.

Aldermen represent your opinions in Council on community issues and it is important that you inform your Alderman how you feel on vital proposals.

Council's committee meetings and Council meetings are open to the public and although members of the public may not participate in debate in Council meetings, they may address meetings of committees on specific issues. If you wish to speak to a committee meeting, you should first telephone the Town Clerk's secretary to make arrangements.

TOWN CLERK'S REPORT

Your Council is determined to maintain a high level of service and the elected representatives have ensured that this will be done without increases in cost to the residents.

The demands associated with the rapid growth of the City have stretched Council's limited financial resources. During the past few years your Council has been called upon to provide a much wider range of community services in addition to the normal property related services.

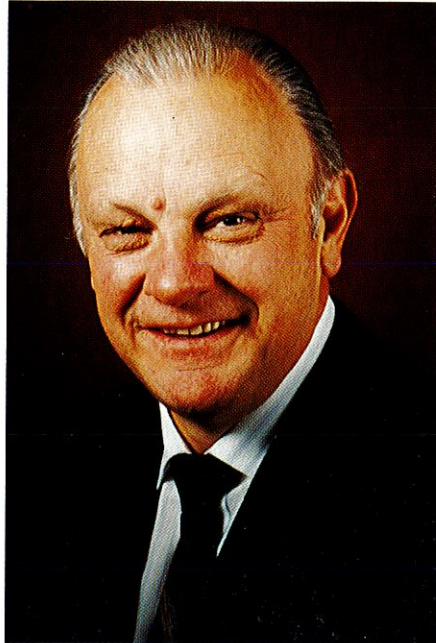
To provide some of these urgently required amenities earlier, Council has adopted over a number of years, a loan borrowing programme. The use of loan funds has enabled projects to be funded over the life of the assets for which the money is borrowed. By using loan funds, not only are the amenities provided quicker, but their cost is more equitable, shared among both the current and future populations of this area who will enjoy the benefits of the amenities. The amount which council may borrow and for what the money may be borrowed, is regulated by the Department of Local Government.

For many years Council has been a local government leader in entrepreneurial activities which have considerably lessened the burden on ratepayers. Funds from commercial developments initiated by Council have been used for community facilities with these amenities again being provided at the earliest possible time.

Council is convinced that its efficient operation and success depends largely on the talents and efforts of its employees and their interaction with the public.

The staff are endeavouring not only to maintain an adequate level of service, but also to be responsive and innovative to meet the demands of the community.

Council staff are your neighbours. Living and working in the area, they use the same roads, pay their rates and experience the same problems. For this reason, they are keen to see Council operate effectively and in the most economical way.



Council's administrative practices are being continually upgraded for the benefit of the community it serves. Council has again adopted a three year budget and carefully monitors priorities, to determine the community's needs.

K.L. Garling
TOWN CLERK

ORGANISATIONAL STRUCTURE

CHIEF EXECUTIVE

Town Clerk — K.L. Garling

The Town Clerk, as the chief administrator and advisor to Council, is responsible for the total management and efficient operation of the staff to implement Council policy and ensure the provision of services to the community. Heads of departments are responsible to him for various areas of activity. In addition to the heads of departments, a number of specialist senior officers report direct to the Town Clerk for the effective operation of their sections. They are the Public Relations Officer, John Leary; Information Services Manager, Graeme Jarman; and the Personnel Officer, John Dodd.

DEPARTMENT OF ENGINEERING

City Engineer — David Abbott

The Department of Engineers is responsible for providing and maintaining roads, footpaths, drains, bridges, parks, playing fields, some public car parking areas, plant such as trucks, street cleaners, graders and other equipment. This department is also responsible for the Volunteer Bushfire Brigades.

DEPARTMENT OF HEALTH AND BUILDING

City Health Surveyor — Bob Webster

The Department of Health and Building carries out a wide variety of services concerned with the provision of public health, building regulations, administration and environmental control. Essential health services include the collection and disposal of garbage and night soil, inspection of food premises, investigating infectious diseases, medical examination of school children on behalf of the Health Commission of N.S.W., water sampling for chemical and biological analysis, control and prevention of nuisances, fire safety, pest control, litter control, regular walk in/no appointment immunisation clinics and operation of the animal pound.

The department is also responsible for the management of Council swimming pools at Campbelltown and Macquarie Fields and a Health Promotion Unit is involved in health education throughout the city area.

DEPARTMENT OF ADMINISTRATION

Deputy Town Clerk — Ron Streater

The Department of Administration is responsible for ensuring a high level of administration management and operational services to meet Council and community needs. The administration includes records management, central purchasing, printing and stationery, communications and reception.

DEPARTMENT OF PLANNING AND COMMUNITY SERVICES

City Planner — Richard Meaker

The role of this department is to provide advice and direction to Council on the environmental and social aspects of physical development and community life within the City of Campbelltown. The department is responsible for detailed planning of the existing and proposed urban areas and processes the statutory planning regulations as are required for development and subdivision.

LIBRARY

City Librarian — Raewyn Kydd

The Library, through its central library at Campbelltown and branches at Ingleburn, Minto and Glenquarie, provides balanced library services. In addition to the storage of a large number of books, the Library has sections for reference, local history, working with children, audio visual resources and a special services unit.

DEPARTMENT OF PROPERTY

Property Officer — Paul Tosi

The Department of Property's functions fall into two categories — one statutory and the other council's management of its property investments.

The statutory operation is one of responsibility for all Council's property matters including building construction, property management, community hall operations, valuations, negotiations, etc.

The department's investment function comprises direction and development of Council's entrepreneurial activities, including the shopping centres at Glenquarie, Claymore, Milgate Lane Arcade and Campbelltown Cinema.

DEPARTMENT OF TREASURY

Treasurer — Malcolm Britton

The Treasury is responsible for the overall financial function of the Council including accounting, rating and management of Council's financial resources. Council's income is derived from rates levied on property, loan borrowings, government grants, charges and fees for services and profits from entrepreneurial activities. Each year the Treasury proposes a budget which Council reviews and which is the basis for rate levying on property owners; and estimates of expenditure for the following year. Council now operates on a 3 year planning cycle for budgeting.

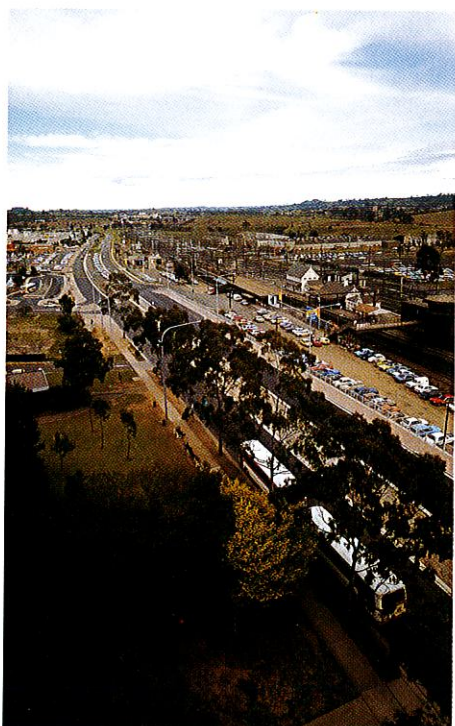
1987 A YEAR OF ACHIEVEMENT

The City of Campbelltown is a unique living area with a distinctive combination of challenges faced in very few other areas. For many years the region has experienced a high growth rate. This growth has brought tremendous demand for an adequate road system, community buildings, leisure facilities, health and welfare services.

In a year of achievement, a wide range of projects, programmes and initiatives were implemented by Council.

HURLEY STREET COMMUTER FACILITIES

A major project undertaken in 1987 was the duplication of Hurley Street between Railway Street and Broughton Street. This completes, at a cost of \$580,000, Stage 5 of a 6 stage programme to upgrade the commuter facilities around Campbelltown Railway Station.



FLOOD MITIGATION

Several flood mitigation projects were carried out during the year as part of Council's ongoing commitment to reduce flooding in Campbelltown. This work is being jointly funded by the Federal Government, State Government and Council. Projects included continuation of the formation and concrete lining of a major channel in the Bow Bowing Creek south of Rose Street, construction of a low flow channel in the existing flood channel at Ingleburn, and construction of a large detention basin on the Johnson & Johnson industrial estate.

Other drainage projects undertaken included the enlarging of the Ingleburn drainage system under Cumberland Road through to Palmer Street; construction of an Armco pipe culvert under Pembroke Road at Minto. The Ingleburn drain was realigned and formalised to reduce a significant local flooding problem and a potential safety hazard for children.

RABY ROAD RE-CONSTRUCTION

Another major project in 1987 was the reconstruction and duplication of Raby Road from Campbelltown Road to the freeway including construction of a major roundabout at Stromferry Crescent and Raby Road. This work cost \$385,000.

RESIDENTIAL STREETS UPGRADED

As part of its continuing programme of upgrading residential streets, Council allocated \$1.2 million for construction of kerb and gutter, road pavement reconstruction and other improvement works to some 17 residential streets. Included in this work was a major roundabout at the intersection of Cumberland and Chester Roads, Ingleburn. \$100,000 was spent in Oxford Road as a continuation of an ongoing programme of upgrading Oxford Road from Cumberland Road through to Fields Road.

PARKS AND RESERVES

A number of significant programmes were completed in parks and reserves including the completion of the Raby Sports complex.

Work was commenced on the new Touch Football Complex at Minto. Further work was carried out on the Simmo's Beach project and amenities blocks were constructed at the Ambarvale Sports complex, Minto Showground, Blinman Oval, and substantial additions were carried out to the amenities block at Coronation Park Netball Complex.

A number of improvements were carried out to the Orana Park complex as part of the relocation of the Western Suburbs Rugby League Club to Orana Park.

New playground equipment was installed in reserves and a number of other reserves had fencing, paving and landscape planting carried out.

INDOOR HEATED SWIMMING POOL

Built at a cost of \$1.63 million, the Campbelltown heated pool complex at Bradbury was opened in August, 1987. Consisting of 4 heated pools, a spa, changing rooms, shower amenities and a kiosk, the complex is enabling all year round training, learn-to-swim and leisure programmes to be available. The spa pool and heated pools are proving valuable for therapeutic purposes for the disabled and elderly people.

RABY NEIGHBOURHOOD CENTRE

Designed to be multifunctional, the Raby Neighbourhood Centre was completed in 1987 from funds levied by Council on developers.

INDUSTRIAL AND COMMERCIAL DEVELOPMENT

Stage 1 of an industrial land development in Blaxland Road has been completed and sold. To add to Council's traditional sources of income to provide community facilities, Council is involved in developmental activities. In 1987 it developed and sold an industrial site in Blaxland Road and carried out improvement to the Claymore and Glenquarie Shopping Centres.

PLANNING

Council has been involved in three public enquiries into major development applications. Included in major development applications processed during the year were: the erection of a copper and brass extrusion plant at a cost of \$10m; a single use nappy production facility at a cost of \$9.8m; Stage 2 of Campbelltown campus of the Macarthur Institute of Higher Education at a cost of \$8.9m.

COMMUNITY HEALTH & SERVICES

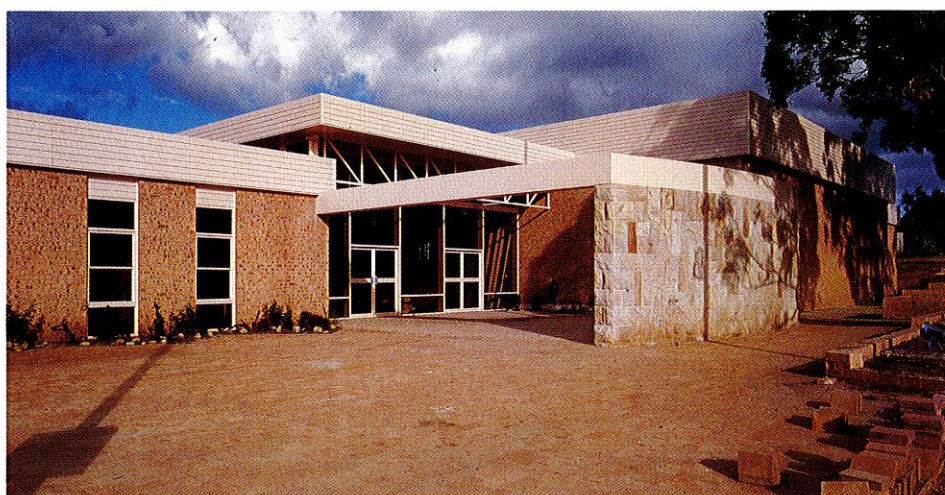
During 1987 Council continued to maintain a high level of administration of services to the community through its Library, Health & Building, Administration Departments, and its Community Development and Public Relations Sections.



MAJOR PROJECTS 1988

Through a number of funding sources including government grants, Bicentennial grants, loan funds, contributions from Council's entrepreneurial activities and the proceeds of rates, the following major projects have been programmed for 1988:

	\$
1. Construction of Flood Mitigation Programme — Bow Bowling Creek. Ambarvale to Glenfield.	782,000
2. Construction of Drainage Programme at Ingleburn and Campbelltown.	200,000
3. Commencement of new Library headquarters at Campbelltown.	250,000
4. Completion of extensions to Macquarie Fields Indoor Recreation Centre.	85,000
5. Commencement of Ambarvale Indoor Recreation Centre in conjunction with development of Ambarvale High School.	50,000
6. Completion of Art Gallery at Campbelltown.	524,500
7. Continuation of programme of land acquisitions for Open Space, Car Parking, Road Widening and other community purposes.	575,000
8. Construction of Rosemeadow Neighbourhood Centre.	200,000
9. Construction of Bus/Rail interchange at Campbelltown Railway Station.	350,000
10. Parks construction and improvement throughout the City area.	500,000
11. Reconstruction of Residential Streets throughout the City area.	1,070,000
12. Reconstruction of Raby Road, Raby.	410,000
13. Construction of Roundabouts at Therry Road/Woodhouse Drive Ambarvale and Cumberland/Chester Road, Ingleburn.	400,000



THE YEAR AHEAD — 1988

Council has always been proud of the high level of services it has provided to residents within the City of Campbelltown and in 1988 this is being continued at an estimated cost of just under \$43 million.

A capital works programme of \$5,716,000 for major roads and drainage works, footpaths, construction of parks and playing field improvements, land acquisitions and the provision of community programmes is included in the 1988 budget.

An ambitious programme for the construction of much needed community facilities over the next five years has been adopted by Council. These projects include the upgrading of facilities for senior citizens and the construction of neighbourhood centres in new suburbs. Also included in the five year programme is an indoor recreation complex and swimming facilities in the Eagle Vale district.

During 1988 this programme includes renovations to the old Town Hall and extensions to the Macquarie Fields Indoor Recreation Centre. These works are now well underway. Work will also commence during 1988 on the Rosemeadow Neighbourhood Centre.

Residential Streets

The reconstruction of residential streets throughout the City of Campbelltown, an ongoing project, will continue in 1988, with more than \$1 million being allocated for this work. In addition to this reconstruction, roundabouts are being constructed at Therry Road/Woodhouse Drive, Ambarvale and Cumberland/Chester Roads, Ingleburn.

The reconstruction of Raby Road commenced during 1987 and will be completed at an estimated cost of \$410,000.

Bus/Rail Interchange

The final stage of the programme to upgrade commuter facilities around Campbelltown Railway Station by the provision of a bus/rail interchange, will be constructed during 1988.

New Library

With a very young student population demanding library services, the existing central library building is inadequate and work will commence on a new headquarters in Campbelltown. The library is to be constructed in conjunction with a multi-level car parking structure in the Lithgow/Cordeaux Streets area.

Art Gallery

Construction which commenced in 1987 of the Campbelltown Bicentennial Art Gallery, will be

completed this year. The Art Gallery is the major Bicentennial project, funded jointly by Council and the Australian Bicentennial Authority.

Adjacent to the Art Gallery has been constructed during 1988 a Japanese tea house. The Japanese tea house is a gift from the people of Campbelltown's sister city, Koshigaya, during the Australian Bicentennial year.

Flood Mitigation

Council has an ongoing commitment to significantly reduce the effects of flooding in Campbelltown and further major works in the Bow Bowing Creek between Ambarvale and Glenfield will proceed during the current year.

Other drainage will be constructed in the Ingleburn and Campbelltown areas to remove flooding problems.

Open Space Acquisition

Open space areas within and adjacent to urban areas, are an important feature of this city's planning.

More than \$500,000 has been set aside to allow Council to continue its programme of land acquisitions for open space, car parking, road widening, and other community purposes.

Community Health

Health clinics will provide an expansion of the free immunisation programme conducted by Council. A review of the accessibility to Council's immunisation clinics will allow a better service to the public.

Council will continue its health surveillance activities of shops and premises used for the sale and preparation of food.

Child Care Programme

For some years Council has sponsored a number of child care programmes and these will continue during 1988 when an additional long-day care centre will be opened at Macquarie Fields and occasional-care centre at Ingleburn. These centres offer care for children of working parents as well as pre-school activities for other children.

Youth Work

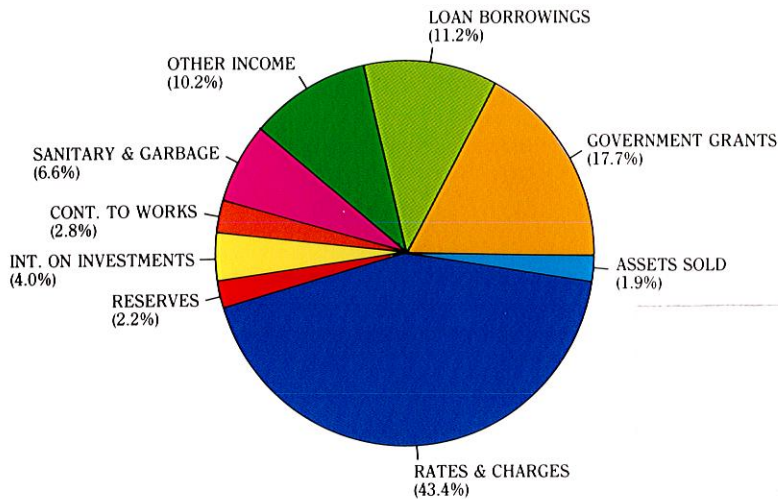
Council will continue to provide services for youth which make up a large proportion of the City's population. Specifically targeted for 1988 is a suicide prevention programme for youth. Work is being done on the development of an information and referral service with 24 hour access for youth.

DEPARTMENT	HEADING
ADMINISTRATION	Administrative Expenses Commonwealth Grants Employment Creation Employment Overheads Street Lighting Computer Section
PUBLIC RELATIONS	Public Relations/Tourism
ENGINEERING	Roads, K & G, Footpaths Maint. Roads, K & G, Footpaths Const. Supervision Fire Fighting Street Cleaning, Stormwater Drainage, Flood Mitigation Parks, Gardens, Reserves Plant & Equipment
HEALTH & ENVIRONMENTAL SERVICES	Dog & Animal Control Health Services Night Soil & Garbage Swimming Centres Building Control
PLANNING & COMMUNITY SERVICES	Children's & Community Services Town Planning
PROPERTY	Council Property Recreation & Culture
LIBRARY	Library Services
TREASURY	Accounting/Rating Debt Servicing Loan Borrowings Entrepreneurial Activities
	TOTALS

THE FINANCIAL PLAN FOR 1988

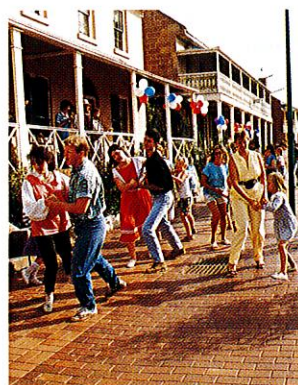
INCOME		EXPENDITURE	
1987 \$000	1988 \$000	1987 \$000	1988 \$000
164	165	1,644	1,715
3,902	4,770	—	—
275	150	275	165
—	—	810	1,227
—	—	1,111	1,230
—	—	668	688
97	161	436	506
—	—	2,143	2,107
4,111	1,850	7,881	4,890
—	—	2,125	2,325
108	46	612	473
1,974	626	3,304	1,897
880	142	3,089	2,527
682	783	1,478	1,178
82	85	195	258
53	61	549	556
2,669	2,859	2,492	2,620
231	339	516	689
399	480	686	717
2,047	2,237	2,275	2,477
402	440	714	701
187	313	1,548	1,592
1,770	607	5,474	2,179
339	331	1,245	1,274
20,463	20,761	1,001	1,049
—	—	7,172	8,176
6,966	4,800	—	—
1,042	900	—	—
\$42,823	42,906	49,444	43,218

WHERE THE MONEY COMES FROM

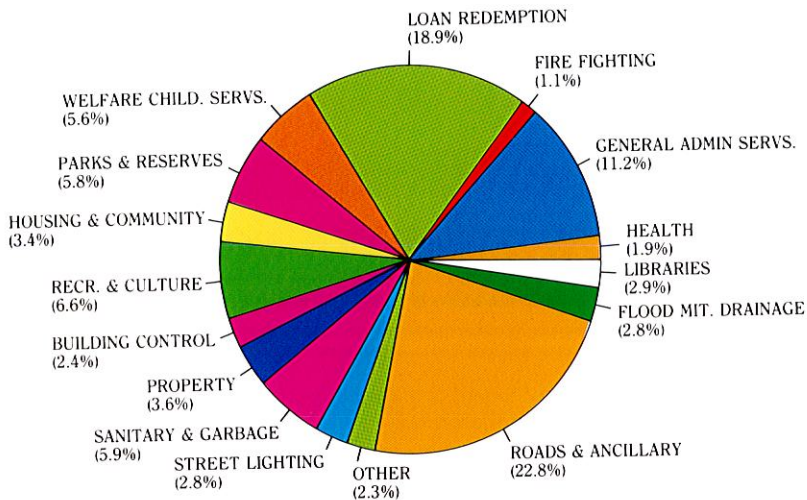


TOTAL ESTIMATED INCOME 1988
\$42,905,400

WHERE THE MONEY COMES FROM: Rating income continues to be the single largest source of finance for local government works and services. Council is endeavouring to reduce its reliance on rating income and is actively pursuing other sources of revenue such as government grants, loan borrowings and interest on investments. Council is also increasingly looking towards profits from its entrepreneurial activities to supplement rating income for the financing of much needed community facilities.

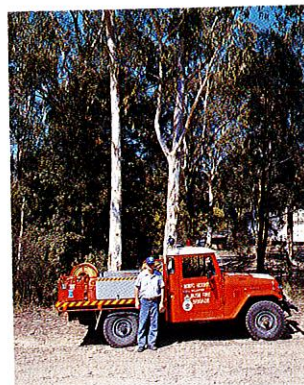


WHERE THE MONEY GOES



TOTAL ESTIMATED EXPENDITURE 1988
\$43,218,000

WHERE THE MONEY GOES: The above illustration indicates the diverse range of activities which compete for every dollar of Council's expenditure. Traditional items such as roadworks, kerb and guttering, footpath paving still account for a major share of the budget, however, expenditure on community based services such as recreation, welfare and children's services has increased in recent years.





HOW YOUR COUNCIL WORKS FOR YOU

Council is responsible for formulating a policy and ensuring that the staff implement the decisions of the Council.

There are a number of standing committees of Council, including Finance and City Properties; Works, Parks and Reserves; Planning and Building; Community Health and Services.

The committee comprises a small number of Aldermen and they discuss reports and recommendations of Council's officers who meet together to go through detailed discussions.

Once this detailed discussion has been completed, the committee makes a recommendation to the Council which can come to a decision quickly. Council may either accept, reject or alter a committee recommendation.

Council and committee meetings follow a regular three weekly cycle with meetings being held each Tuesday evening. Week 1 is committee meetings, Week 2 is Council meetings, Week 3 is inspections by Aldermen and senior staff.

All meetings are open to the public with Council meetings starting at 7.30 pm. The committee times vary and persons interested in attending these meetings should check with Council's switchboard or Public Relations section as to the starting time of meetings.

Copies of all minutes of these are available for perusal by members of the public in the City Library and Council offices during normal office hours.

SCENIC PROTECTION AREA: Council is firmly committed to the preservation of the surrounding hills in the scenic protection area and sees this as an important natural feature of the City's environment. Cover picture:

The Central Hills looking
north to Sydney from Raby.

CORRECTION:

PAGE 13 - TOTAL INCOME 1987

Shown as : 42,823

Should read: 48,843